

Overtime: Considerations in the Possible Liquidation of a Closely held Entity and Other Alternatives

- I. Game Fatigue
 - a. Entity was set up some time ago, and returns were filed by the accountant, and cash flow administered by the client, the client's family office, or other advisors.
It's been a while since the attorney has reviewed the records.
 - b. Get Back in the Game: Introducing the need for a refresh and review
 - c. Copies of returns, records, entity documentation, cash flow distributions, management.
 - d. Outline of what you are looking for.
- II. Dealing with Fumbles to Retain Possession
 - a. Incorrect entity formation documents
 - b. Administration inconsistent with purpose of entity as set forth in the documents
 - c. Cash flow distributions inconsistent with document formation
 - d. Non pro rata distributions
- III. Calling an Audible
 - a. You have the lead and want to play it safe
 - b. The team is exhausted and wants to leave the field
 - c. There are more effective ways to win the game
 - d. We can increase the lead
- IV. Playing it Safe
 - a. Terminating the Entity (see V. a. below re LLCs and Partnerships)
 - b. Transfer of control
 - i. Valuation

- ii. Techniques (gift or sale and optics on reporting)
 - c. Transfer of all remaining interests of creator
- V. Team Fatigue
 - a. The Client is not willing to do what is necessary to validate the entity if challenged. OR, the players are fighting with each other; there is no team harmony. Consider the consequences of liquidation.
 - i. Optics as to timing between date of formation and date of liquidation
 - ii. Coordinating the income tax results on liquidation with the accountants; and reporting
 - iii. Consistency with gift tax filings and timing
 - iv. Who gets what assets and 704 (c) and 737 (disguised sales)
 - b. Transfer control to an LP or member to administer partnership or LLC
 - c. Status quo and documenting “faults:” How not to provide the roadmap to failure for the IRS
- VI. Other ways to Win the Game
 - a. Consider income tax and basis issues with a testamentary discount
 - b. Section 731 and the step down in basis: preserving basis by lifetime transfers of entity interests
 - c. Increase in estate tax credits yielding entity discounts unnecessary: shifting the play calling to basis planning
- VII. Increasing the Lead
 - a. G2 and G3 and Other trusts using the entity for their discount planning
 - b. Basis shifting after 7 years

c. Preserving the discount for use in sales to grantor trusts and other strategies.